THE BUSINESS MODEL CANVAS

Who are we?

A financial institution offering commercial banking, personal banking, loans, investing, looking for a value-add differentiator to provide our commercial customers.

Target User

People with education loan debt who have no financial education support system.

NAPKIN PITCH [for background on the concept]

CONCEPT NAME: MoneyQuilibrium

Target User: Pat (link to persona)

THE BIG IDEA

Employer benefit to pair employees with:

- a financial mentor
- financial wellness education and support
- Personalized recommendations for addressing budget and education loan debt
- offer pre-tax contributions to pay student loans

Assumptions to Test

- Employer
- Employees

Key Partners

- Employer (those concerned with having financially responsible/healthy employees, also those who are seeking to retain driven, diverse, educated talent)
 - Capital One
 - Fidelity Investments
 - The Motley Fool
 - Accenture
 - Acumen Solutions
 - Booz Allen Hamilton (organizations where employees need security clearances, financial health is relevant to clearance)
- Employees with education loans
- Future possibility: employees with medical debt
- Education loan companies
- Financial advisors

(Internal department if this institution is like Fidelity or Capital One, or an exterior partner like The Motley Fool)

Lobbyists

Key Activities

- Provide financial education training
- Assign finance mentor
- Recommend personalized options for addressing education loan debt based on individual accounts & historys
- Future possibility: Deliver 24/7 chatbot support for stressed/unsure users
- Future possibility: Offer pre-tax student loan payments
- Future possibility: Offer pre-tax medical debt payments

Key Resources

- Business customers
- Analytics, content, design, engineering staff
- Platform architecture
- Video conferencing tool
- Customer service email channels
- Data capture, algorithms
- Analytic capabilities
- Service product name and assets

Value Propositions

- For the employer:
 - Educate employees to build financial wellness
 - Empower employees to be financially healthy by providing access to powerful financial products to suit their unique scenario
 - Financially healthy employees are less stressed, physically healthier, and able to advance their professional education and skills.
 - Financially and physically healthy employees have fewer sick days, more stable work, and provide better service to end audience or business partners.
- For the employee:
 - Pay off student loan debts with expert guidance
 - Develop financial wellness through customized education and support
 - Less stress/anxiety
 - Convenience of set it and forget it for loan payments
 - And if/when legislation supports pre-tax contributions, greater impact of loan

payments on debt with less impact on take-home pay

- Additional convenience of budget-friendly financial education while at work
- Flexibility of support when financial stress occurs via advisor contact by email, phone, face-to-face, and video calls (and perhaps a 24/7 chatbot)
- For the education loan company:
 - More loans paid off without defaulting and the inherent costs

Customer Relationships

- Employer long-term
 - Manage employee data with highest standards for privacy and security
- Employee approximately 5-10 years
 - Design a clear onboarding process
 - Provide timely customer service support when issues arise
 - Manage customer relationship data with highest standards for privacy and security, and using world-class best practices for UX
 - Meet all standards for ADA compliance
 - Deal with customer issues in an appropriate and timely manner
 - Ensure financial advisors are vetted for certification
- Financial advisors long-term
 - Develop customer loyalty for long-term financial customer relationships

Channels

- Regular HTML emails sent to employee with link to education decks for employees
- Interactive webpage education presentations
- Website customer chat & phone support for employers, employees, advisors
- Collateral for presenting the employee benefit information
- Web app for signup, onboarding, connecting, and maintaining accounts information
- Tiered customer support channels
 - Automate customer support for common questions
 - Ability to contact a human via phone for more severe issues
- 24/7 chatbot for employees
- Email communication for employers, employees, advisors
- Mentor contact via face-to-face, phone, email, video call

Customer Segments

Employer

- Commercial banking customers of this financial institution interested in providing benefits to attract and retain top talent.
- Employees
 - Employees with education loan debt
- Financial mentors
- Education loan servicers

Cost Structure

- Cost to market new employee benefit to existing commercial customers
- Repurpose existing financial education to customized employee solutions, digital training decks, and support resources
- Train existing financial advisors and customer service staff on new employee benefit product
- Hire and train additional staff to support increased responsibilities
- Research and development of new materials, service design of end-to-end customer experience, both commercial and personal
- Machine learning design/development to farm user data, create scripts
- Work with lobbyists to create legislation, regulatory compliance to support pre-tax education loan rules, potentially expand to include medical debts

Revenue Streams

- Employers pay the financial institution they currently do their commercial banking with to manage all of this
- Employers currently have commercial banking, loans, investing
- This service product leverages existing financial advisors and education resources into a new product service
- This is a value-add-on, and would create stickier commercial banking relationships